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project details

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2014-5 **Transformative Development Initiative:** Cross-agency place-based initiative to catalyze accelerated redevelopment in the 26 Gateway Cities of Massachusetts. With a pilot year budget of \$13 million, the initiative developed from the introduction some additional real estate investment and technical assistance programs, and is strategically supporting locally led district prog. In addition to the standard

TDI-Program Implementation: Unique digital 'twitter-style' text limited request for information resulting in proposals from very diverse 26 cities, and consideration in a merit-based evaluation (less about who has resources to hire consultants)

Data Gateway Project: Development of baseline data, and shaping future evaluation metrics to look at both short term and long-term redevelopment success indicators including quality of life and visualization of unique data sets to build 'visibility' of progress to further accelerate redevelopment momentum

Tech Talks & Hacking for Transformative Development

2013 **hiddengenius:** crowdfunding portal for challenge based technology innovation, beta

2013 **Fulton County, Georgia Industrial District:** 4,800 Acres, 46m SF, 30,000 Jobs

Sustainable Cities Design Academy | American Architectural Foundation

Advising on sustainable economic development strategies for redevelopment of industrial corridor, identifying best practices, and developing implementation recommendation.

Role: Resource Team Member, Economic Development

2013 **Boston Harbor Ferry Financial Feasibility:** 2500 annual riders, 1.3m Annual Budget

Boston Redevelopment Authority (BRA) | Harvard Kennedy Rappaport Institute

Financial analysis and governance/organizational strategy to assess revenue trajectory for new ferry service between East Boston and the downtown Innovation District, TOD development.

Role: Economic Development Team Lead

2013 **meme:** social productivity web app prototype

Digital media project to help connect people offline in unique convenient locations for meetings and social events. Catalyst to economic development for new locations and resources that may not be 'on the map' or in familiar neighborhood. First testing completed, fundraising for next version development.

Role: Cofounder, Strategy /Marketing lead and Project manager for prototype

<http://www.memeconnects.com>

2012 **Mill River Planning Study:** 280 Acres, 1.5m SF, 3,000 Jobs

Economic Development Corporation (EDC) of New Haven & City of New Haven, Joint

Market-based district development plan for jobs-rich light industrial area of New Haven, adjacent to waterfront, major transportation/transit, and residential districts. Plan included site analysis for better utilization of land, new unique housing typologies, business expansion strategies, and creation of new mixed-use TOD zoning that integrated light industrial and live/work.

Role: Economic Development and Planning Lead, and Strategy

<http://cityofnewhaven.com/pdfs/MillRiverPlanningStudyFinalReport.pdf>

- 2012 **Medical District Planning & Governance: 80 Acres, 3.5m SF, 7,000 New Jobs**
EDC-NH, City, Yale University, Yale New Haven Hospital, Yale Medical School
10 year district TOD development and governance plan for under-utilized land adjacent to booming medical district and major transit hub, representing 80% of Bio/Life R&D in State of Connecticut. Effort included forming new legislation & development of new finance tools (multi-tax TIF) for implementing major infrastructure project.
Role: Lead Convener, Economic Development and Planning Lead
- 2010 **Hunters Point South Workforce Housing District, Queens : 30 Acres; 5,000 New Units, Multiple City of New York Agencies (HPD, City Planning, NYCEDC, NYC Parks)**
Led multi-agency client and consultant design team for new infrastructure and waterfront park, participated in financing analysis for TOD middle income housing proformas as well as developer RFP process, integrated work with School Construction, New York Public Library facilities as well as regulatory agencies in environmental review process.
Role: Lead Convener and Mayor's Office Representative
<http://www.nycedc.com/project/hunters-point-south>
- 2010 **World Trade Center Performing Arts Center: 200,000 sf, \$800m**
City of New York, Lower Manhattan Development Corporation, Port Authority of NY & NJ
Implemented revised planning and programming study with various arts tenants for new landmark arts facility at memorial site, including all required security performance criteria, in order to design and integrate engineering requirements into early foundation packages under construction at PATH rail terminal.
Role: Lead Convener, Project Manager, Mayor's Office Representative
- 2008 **Penn Station Redevelopment: various schemes up to 1m sf, \$1B**
City of New York, Related Companies, Vornado, Empire State Development Corporation
railroad station and related commercial development. Led multi-sub consultant team and review panel of transportation agencies for counter proposals that involved renovation, construction implementation, and new facility program and design.
Role: Lead convener, Project Manager, Mayor's Office Representative
- 2008 **Javits Convention Center: Various expansion schemes up to 5m sf, \$5B**
City of New York, Empire State Development Corporation, Tishman
Lead representative for City of New York on evaluation of design proposals through the lens of land use and economic impact, including proposing and facilitating additional schemes for expansion for various budgets, sites and related economic benefit to the City.
Role: Design/Program Advisor, Project Manager, Mayor's Office Representative
- 2006 **Cooperative Arts & Humanities High School 160,000 sf, \$70m**
City of New Haven
Landmark facility for 1.5B School Construction Program, 650-student comprehensive magnet high school with visual and performing arts focus in downtown New Haven. In addition to site selection and programming, led early efforts to build partnerships with related arts and Yale institutions, creating sustainable links to jobs and training for students.

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Role: Design/Program Advisor, Project Manager, and Mayor's lead in building arts institution constituency and coordinate with school curriculum

<http://pcparch.com/project/cooperative-arts-and-humanities-high-sch>

2004-6 **Overture Center for the Arts** 380,000 sf, \$205m

Overture Foundation

Programming, Design and Construction of a unique, single-donor, world-class performing and visual arts facility comprised of 2-phase development to house multiple resident arts companies, and public events. New Construction of 2200 seat multi-purpose theater, public event spaces, rehearsal spaces and Art Museum, as well as renovation of historic 1000 seat, and 350-seat theaters and building facades. Worked closely with donors, city, developers, and construction teams to analyze construction and maintenance costs, helped partner with various city organizations for new systems of construction waste & materials re-use, and adjacent TOD.

Role: Design Team Leader/Project Architect

<http://pcparch.com/project/overture>

2004 **CitySeed:** 5 locations (by 2006),

Established the 501-3c organization to develop and manage 5 farmers markets in New Haven in order to catalyze economic and community development, and lead statewide food policy. Identified and organized stakeholders, identified sites, secured permits and crafted new legislation, co-developed organizational strategy.

Role: CoFounder & Member Board of Directors

<http://www.cityseed.org>

2004 **Arts Campus Master Plan:** 8 acres, 200,000 sf, 2 new facilities

University of Wisconsin-Madison

Siting and coordinating programming for new arts facilities including new wing for Elvehjem Art Museum and new music school, including integrating mini-district into campus master plan.

Role: Design Team Leader/Project Architect

2002 **Weber Music Hall :** 19,000 sf, \$9m

University of Minnesota-Duluth

New 410 seat multi-use music hall for performance from choral, symphonic, amplified, and experimental music curriculum.

Role: Design Team Leader/Project Architect

<http://pcparch.com/project/university-of-minnesota-weber-music-hall>

2000 **Yale Science Hill Facility Feasibility Studies:** Various lab & academic buildings up to 300,000sf

Yale University

Design lead for new facilities at Yale to expand science programs, including meeting with faculty to assess needs and doing massing studies to be integrated to the Campus Master Plan.

Role: Design Team Leader/Project Architect

1999 **New Campus Master Plan & Design Guidelines:** 35 Hectares, 20,000 sm

Siglo 21 Business University, Cordoba, Argentina

Completed overall design strategy for multi-use campus including classrooms, public amenities, support facilities, landscape grounds. Developed sustainable site and building recommendations.

Role: Design Team Leader/Project Architect

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<http://pcparch.com/project/universidad-siglo-21>

- 1999 **Gonda Practice Integration Building, Phase I: 500,000 sf**
Mayo Clinic, Rochester Minnesota
 Primary design for seminal historical building expansion including custom designed sustainable high performance envelope components, and planning for primary public spaces
Role: Senior Designer
<http://pcparch.com/project/mayogonda-practice-integration-building>

- 1998 **Emma Willard School Comprehensive Master Plan**
Emma Willard School Board of Directors, Troy, NY
 Negotiated and managed multiple subcontractors for comprehensive existing building analysis, utilization study, programming for new and renovated facilities, communicating planning efforts and results to multiple stakeholder groups from students, to faculty, to board members and potential donors. Facilitation of final booklet document.
Role: Design Team Leader/Project Architect

- 1997 **Cole Eye Institute: 130,000 sf**
Cleveland Clinic, Cleveland Ohio
 Design lead for building massing, building envelope, integration of sustainable building systems and coordination with campus master plan.
Role: Designer
<http://pcparch.com/project/cole-eye-institute>

- 1994 **Owens Corning World Headquarters: 400,000 sf, 1100 employees**
Owens Corning Corporation, Toledo Ohio
 Design lead for building massing, unique design features, public spaces, and research and integration of sustainable building systems.
Role: Designer
<http://pcparch.com/project/owens-corning-world-headquarters>

- 1992 **Yale Building Project--House: 1400 sf**
Habitat for Humanity, New Haven, CT
- 1991 **University of Alabama Research and Development Building, Birmingham Alabama**
- 1990 **Buck Center Research in Aging, Novato California**
- 1989 **JFK Central Terminal Building, New York, NY**